Minister for Infrastructure

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Deputy S M Bree Chairman Future Hospital Review Panel Scrutiny Office States Greffe Morier House St Helier JE1 1DD 19 September 2017

Our ref: EN/BP/LF

31/120 & 57/13

(308)

Your ref:

Dear Deputy Bree

Future Hospital Review Panel

Thank you for your letter dated 12 September in which you ask for an update on a number of matter arising from a previous review of the Future Hospital Project (S.R. 7/2016)

1. Whether a Project Director has been appointed and if so, who?

It has not been possible to appoint a Project Director into a substantive role as the States Assembly has yet to approve the funding strategy. In the interim the following arrangement has been set in place to provide the necessary experience to oversee the project until a substantive appointment can be made:

- Ray Foster Director, Department for Infrastructure acting a Lead Director for the Project
- David Powell Client Project Adviser on behalf of Alder Hey Children's Hospital Foundation Trust. Mr Powell was the Project Director for £200m Alder Hey PFI-winner of European Infrastructure Deal of the year 2014; Prime Ministers Award; RIBA National Award. He has also been Director of Projects North Bristol NHS Trust (an acute hospital trust with a turnover of c. £500m). As Project Director for £450m Southmead Hospital PFI development he led the first major health deal to use competitive dialogue and funding competition; the fastest major health deal through preferred bidder stage and the scheme was the winner-European Healthcare Deal of the Year 2010.
- Mike Penny Director, Gleeds Management Services significant experience in programme management, construction industry and hospital delivery
- 2. If a Project Director has not yet been appointed, whether an appointment will be made and if so, when?



Substantively should recurrent funding be made available after the States Assembly decision it is anticipated that such appointment would be made in the first quarter 2018.

3. If no steps have been taken to appoint a Project Director, why not, and in such circumstances how will the project gain access to high level expertise?

See above.

4. A workforce chart detailing the current workforce within the Future Hospital Project Team.

See separate sheet

5. Further detail of the role that the "Construction Champion" will play in the project (as outlined in the Ministerial Response to S.R.4/2017).

Robin Whitby MCIOB has been appointed on an interim basis to advise and support the procurement and construction management process. He is an experienced Project Director with over 30 years' experience within the property, development and construction sectors including statutory directorships representing the shareholders of the UK's largest privately owned construction group and a non-executive directorship for one of the UK's leading specialist NHS Trusts. This experience includes a combination of both the private and public sectors at senior leadership level and is supplemented with the detailed knowledge of property development and construction. He is currently part of the Client Team advising on construction matters, the commercial case and procurement. Should he be appointed substantively following the States Assembly debate in December 2017 his role in advising the Project Board on construction matters would be complementary to that of the Design Champion who already advises the Board.

Mr Whitby is now an independent consultant but worked previously with the Laing O'Rourke Group from 2001 to 2016 in various roles as Special Purpose Company Director, Development Director and Bid Director and Governance Reviewer on major hospital projects in the UK and Australia, including:

- Alder Hey Children's Health Park PFI
- Oxford University Precision Cancer Medicine Institute
- Midland Metropolitan Hospital PF2 Tender
- Sidney Metro PPP Sidney Australia
- Tayside metal health hospital NPD tender.
- Royal North Shore PPP Hospital Sidney Australia

North Staffordshire Hospitals PFI

Yours sincerely

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Current Project Team

